Protecting Your People & Your Projects

As COVID-19 Spreads Across the United States
Speakers

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Outline

• Industry Obligations (Steve Sandherr)
• Regulatory Update (Kevin Cannon)
• Legal Aspects (Howard Mavity)
• General Contractor Perspective (William Powell)
• Sub-contractor Perspective (Rocky Rowlett)
• Industry Practices (Dale Dhooge)
CONTINUING CONSTRUCTION OPERATIONS DEMANDS SAFE WORKSITES

• Safety is the primary concern of every construction project

• AGC and our chapters have been mostly successful in ensuring that construction operations continue

• Federal, state, and local officials have relied on our communications that social distancing, use of PPE and monitoring who enters your jobsites creates a safer environment than exists in other industries

• For the most part, construction unions support continued work IF safe practices are maintained
CONTINUING CONSTRUCTION OPERATIONS DEMANDS SAFE WORKSITES

• Government officials can reverse the ability to continue to operate with the stroke of a pen

• Every private citizen with a phone is a potential public inspector

• Construction CEO’s and senior execs need to ensure that safe practices are known, understood, and followed

• AGC has resources to assist in that effort and they will be shared in this webinar

• The public is counting on us to do our part to prevent the spread of COVID-19
How is DOL/OSHA Responding to COVID-19?

• Issued guidance on:
  • Recording workplace exposures to COVID-19
    • AGC and industry partners
    • Preparing Workplaces for COVID-19
  • Created a Safety & Health Topics Page on COVID-19
    • Links to relevant standards
AGC’s Efforts to Assist Construction with COVID-19

- Created a Coronavirus (COVID-19) Webpage
  - Background Info on COVID-19
    - What COVID-19 is
    - Symptoms
  - Tips for employers
  - What to educate your employees on
  - CDC recommendations for employers
  - Planning Considerations
  - Chapter Created Resource on Recommended Practices for Construction Jobsites:

- Submitted letter to OSHA asking:
  - Re-evaluate the decision about COVID-19 recordability, and
  - Provide some flexibility in enforcement with respect to respirator use, given the shortage of respirators in the healthcare industry.
Today’s Focus is On Safety, but Other Areas Affect the Risk Management.

Bad accidents and appearance could affect “Essential Business” status.

@GovMikeDeWine @LtGovHusted: If you believe a business is in violation of the rules, call your health department or local law enforcement.

• From NJ Public Health Department: 
  **How can I report a violation of Executive Order No. 107?**
  You can report a possible violation of **Executive Order No. 107**

• From Bloomberg:
  **They’re Called Essential, But Local Food Workers Are Resisting**

• From Los Angeles Times:
  **L.A. threatens to shut off water, power of businesses breaking coronavirus rules**

Employees and unions will remember contractors who do not emphasize safety.
Today’s Focus is On Safety, but Other Areas Affect the Risk Management.

- The extensive new Families First Coronavirus Recovery Act (FFCRA)’s paid sick leave and “Emergency FMLA” (EFMLA) expose contractors to new FMLA obligations.
- Unions routinely seeking reports/written responses from employers.
- Individual employees filing complaints with OSHA:
  - Nonroutine tasks.
  - Not adequately trained.
  - Inadequate PPE.
  - Shouldn’t be working/exposed.
Legal Aspects

• Standard of care that the General Duty Clause of the Occupational Safety and Health Act, and perhaps the common law, require you to meet.

• Which risk zone (likelihood of employees’ occupational exposure during a pandemic) does construction fall into with respect to OSHA’s Guidance on Preparing Workplaces for COVID-19.
  • These risk zones are useful in determining appropriate work practices and precautions.

• Common questions that employers may have:
  • What steps can we take now to minimize risk of transmission?
  • Is COVID-19 a recordable illness for purposes of OSHA Logs?

• Recommendations for:
  • Screening/evaluating workers before they enter the project,
  • Taking Temperatures?
  • Handling suspected or confirmed cases of COVID-19
  • Cleaning recommendations/guidance,
  • Notifying employees (including subcontractor employees etc.) of suspected/confirmed cases, and
  • Return to work policies and procedures.
Initial Planning
- Internal Task force

Communications
- Employees, Clients, Subcontractors
- Daily Communications
- Training
- Protocols

What’s Next?
Travel Reminders & Considerations

- Business Travel
- Faith’s Self-Quarantine Requirement for International Travel
- Faith, Customer & CDC Requirements for All Travel
- CDC Exposure Risk Assessment
- Travel Advisories

Precautions & Illnesses

Essential Business Functions: Field Operations
Work from Home Policy
Emergency Temporary Leave & Benefits Policy

Dale Dhooge Risk Control
March 24, 2020

Launched Pulse Survey Wednesday March 18th results published March 20th

▪ Purpose: Willis Towers Watson wanted to achieve real-time sharing of **Common Peer Practices and Resources**.
  ▪ Used existing WTW Construction Best Practice Survey Methodology & peer groups.

▪ Process: Willis Tower Watson Construction Risk Control collaborated with key customers to define needs.
  ▪ Developed a real-time survey feedback on current COVID-19 practices. (Results shared upon completion of survey)
  ▪ Ability to write in comment of peer practices and needs.
  ▪ Provide / direct to existing solutions
  ▪ Develop / share tools and resources

▪ In 24 hours over 150 customers responded
Q1 How do you best define the location of majority of your operations

- West (TX): 17.05%
- Midwest: 14.73%
- North East: 20.93%
- South East: 21.71%
- Mid-Atl.: 11.63%
- National: 20.93%

Q2 Size of your Company (direct hire employees)

- 1 - 100 Employees: 15.67%
- 100 - 500 Employees: 44.03%
- 500 - 1000 Employees: 16.42%
- 1000 - 3000 Employees: 11.19%
- 3000 + Employees: 15.67%
Q3 How are you managing the social distancing expectations (>6’) – are you undertaking any guidance to limit / guide increased distance between workers by the following

- Shift work
- Staggered breaks and lunches
- Separated project offices
- Remote work
- Project area isolation

[Bar chart showing percentages for each category with 'Yes' and 'No' options]
Q4 Considering the recommendations regarding minimizing group gathering size to <10 persons – what steps are you taking actively on projects?

- Shift work: 44.34% Yes, 56.60% No
- Separate work areas isolating via barrier: 38.18% Yes, 61.82% No
- Technology: 77.78% Yes, 22.22% No
- Remote work site for prefabrication: 39.60% Yes, 61.39% No
Q5 Are you conducting any jobsite screening?
Q6 Are you providing additional handwashing areas, etc. – any other special new accommodations onsite?
Q7 Have you educated your workforce on COVID-19 using

- CDC Information: Yes 97.64%, No 2.36%
- Toolbox topic: Yes 92.06%, No 7.94%
- CDC frequently ask questions: Yes 80.83%, No 19.17%
- AGC information: Yes 59.43%, No 40.57%
- JHA/PTP on COVID-19 Sanitation: Yes 50.94%, No 0.00%
- Have not provided information: Yes 9.09%
Q8 Current status / presence of COVID-19: Has one of your onsite workers regarding COVID-19:

- Worker tested positive: 5.79%
- Office worker tested positive: 5.69%
- WC claim: 4.88%
- OSHA recordability: 4.96%
- Workers in 14 day quarantine: 55.28%

[Bar chart showing the percentages for each category]
Q9 Availability and access to key material such as sanitizing and PPE is the following available in your supply chain

- Latex gloves: 76.47% Yes, 24.37% No
- Respirators N95 and others: 54.62% Yes, 46.22% No
- Hand sanitizer: 74.19% Yes, 25.81% No
- Hand washing stations: 70.59% Yes, 29.41% No
- No availability issues: 72.84% Yes, 27.16% No
Q10 How useful / value added is the information you're getting on COVID-19

![Chart showing responses to Q10](chart.png)
Q12 Are you prepared to suspend work at any project in the near future?

- Yes: 81.45%
- No: 18.55%
Each applicable policy of insurance must be reviewed to determine the extent, if any, of coverage for COVID-19. Coverage may vary depending on the jurisdiction and circumstances. For global client programs it is critical to consider all local operations and how policies may or may not include COVID-19 coverage.

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Questions?